

April 1, 2022

Ms. Carleen Thomas Chancellor Emily Carr University 520 East 1st Avenue Vancouver, British Columbia V5T 0H2

Dear Ms. Thomas,

I want to extend my warmest congratulations on your upcoming installation as Emily Carr University's third Chancellor.

I know what a joyful occasion it will be for you and your campus community, and I hope you enjoy a memorable celebration.

On behalf of all of us at Western, best wishes to you and your colleagues for continued success in fulfilling ECU's mission as Canada's leader in art, media and design education.

Yours sincerely,

Alan Shepard